

CURRICULUM VITAE

Name	Léonie Marie Borel
Nationality	Canadian & French
Date of Birth	17.08.1997
Country of Residency	Copenhagen, Denmark
Current Position	Consultant
Specialization	Democracy and Governance, Humanitarian Sector, Livelihoods, Data Analysis

EDUCATION

2019 – 2021	MSc Global Development , University of Copenhagen, Denmark
2015 – 2018	B.A International Development and Geography , McGill University, Canada
2017	McGill University Field Study Semester in Kenya, Uganda & Tanzania

KEY QUALIFICATIONS

Léonie is a consultant at Tana Copenhagen, with experience in democracy and governance, humanitarian sector, refugee/asylum-seekers rights, and livelihoods development. She is strong in qualitative and quantitative data collection and analysis. She is able to work with MaxQDA, Nvivo, Excel, Tableau, STATA, R and ArcGIS.

She has worked on more than 11 assignments on democracy, governance, human rights, peace and stabilization with Sida, Danish Ministry of Foreign Affairs, the World Food Programme and Kvinna till Kvinna that required assistance with quantitative and qualitative analysis. She supported large evaluations such as the *Country Strategic Programme Evaluation of Pakistan*, the *Evaluability of Sida's Approaches to Democratization in Different Context* and the *Evaluation of Folke Bernadotte Academy* by analyzing large data sets in Excel and producing visuals to be implemented to reports, or through qualitative desk-research and assistance in report writing. Furthermore, she also assisted in evaluations and mid-term reviews by working on more than five multi-lingual online survey from creation to data analysis and visuals. Léonie also assisted in the coordination of 3 classes with the Danish Fellowship Centre from online support to report writing.

Lastly, she conducted field work in Kenya, Uganda, Tanzania, Nepal and Denmark. Léonie is a Canadian & French national and is fluent in English and French. She holds a master's degree in Global Development from the University of Copenhagen.

LANGUAGES

	Reading	Speaking	Writing
French	Mother tongue	Mother tongue	Mother tongue
English	Excellent	Excellent	Excellent
Spanish	Average	Basic	Fair

EMPLOYMENT RECORD

2021 – Present	Consultant , Tana Copenhagen, Denmark
2020 - 2021	Consultant Intern and Researcher , Tana Copenhagen, Denmark
2019	Project Manager Assistant , LePont: Welcoming Center for Asylum-Seekers, Montréal, Canada
2018 – 2019	Student Affairs and Welfare Coordinator , African Field Study Semester, East Africa (Kenya, Uganda & Tanzania)
2018	Research Assistant (Intern) , South Rift Association of Land Owners (SORALO), Ol'kiramatian Group Ranch, Kenya

Countries Worked in: Canada, Denmark, Kenya, Nepal, Uganda, Tanzania

CERTIFICATIONS

Microsoft Office (Excel, Word, PowerPoint)
 Tableau: Visual Analytics Platform
 STATA: Software for Statistics and Data Science
 R: Statistical Computing
 MaxQDA: Qualitative and Mixed Methods
 NVivo: Qualitative Data Analysis Software
 ArcGIS: Mapping and Analytics Platform

PROFESSIONAL EXPERIENCE

DATE	LOCATION	EMPLOYER	POSITION	DESCRIPTION
July 2021 – ongoing	Pakistan	World Food Programme (WFP)	Data Analyst & Researcher	<p>Evaluation of Pakistan WFP Country Strategic Plan 2018-2022. Country Strategic Plan Evaluations (CSPEs) encompass the entirety of WFP activities during a specific period. Their purpose is twofold: 1) to provide evaluation evidence and learning on WFP's performance for country-level strategic decisions, specifically for developing the next Country Strategic Plan and 2) to provide accountability for results to WFP stakeholders. The WFP Country Strategic Plan (CSP) for Pakistan (2018- 2022) centres around five Strategic Outcomes focusing on access to food, nutrition, social protection, disaster risk reduction and resilience and capacity strengthening. Under the CSP, WFP planned to shift from relief to development, specifically to reduce food and nutrition assistance, and invest in strengthening the capacity of institutions responsible for tackling persistent malnutrition.</p> <p><u>Activities Performed:</u></p> <ul style="list-style-type: none"> • Document review and desk research • Data collection (interviews, focus group discussions, online survey) • Quantitative (Excel, Tableau) and qualitative (MaxQDA, Sonix) analysis and inputs to inception and final report

				<ul style="list-style-type: none"> Learning workshop in Islamabad (TBD)
June 2021 – ongoing	Copenhagen, Denmark	Swedish Expert Group on Development Assistance (EBA)	Researcher	<p>Assistance in Research on Theory of Change for Anthology for FBA.</p> <p>The current objective of this research is the application of programme theory of change in fragile and conflict affected settings, with a focus on adaptation management.</p> <p><u>Activities Performed:</u></p> <ul style="list-style-type: none"> Documentation research on ToC use and adaptation management EXPECTED: drafting the report.
May 2021 – ongoing	Kenya, Ethiopia, Somalia (Home-based)	Danish Ministry of Foreign Affairs	Researcher	<p>Midterm Review of the Regional Peace and Stabilisation Programme for the Horn of Africa (2018-2022)</p> <p>The objective of the PSP HoA 2018-2022 is to improve peace and stability in the Horn of Africa by strengthening local, national and regional actors’ capacity and ability to manage conflict and insecurity, counter threats and exercise legitimate authority. The purpose of the review is to ensure that the programme is delivering results as intended, to inform for any real-time modifications that might be required in order to optimise results, and to inform the next phase of the programme based on a lessons learned and potential alterations required. The review will provide recommendations for adjustment of the ongoing programme as required. It will also provide recommendations to the next phase of the programme, for which planning will commence shortly after the end of the review.</p> <p>This assignment is led by our senior in-house consultant, Erik Bryld, who is also a Peace and Stabilisation Specialist. Tana also provides one Result Management Specialist and and one Financial Management Specialist.</p> <p><u>Activities Performed:</u></p> <ul style="list-style-type: none"> Desk Research mapping of outputs/outcomes of over 8 projects/programme within the Regional Peace and Stabilisation Programme for the HoA for the Inception report
February – April 2021	Copenhagen, Denmark	Tana Copenhagen	Researcher	<p>Research for the (under review) publication of “Evaluability Assessment of Complex and Large Programmes or Portfolios” SAGE Evaluation Journal</p> <p>Following the Evaluability of Sida’s Approached to Democratization in Different Context, Tana Copenhagen wrote a journal article, submitted to SAGE Evaluation Journal presenting a new methodology for evaluability assessment of large and complex programme often in fragile setting.</p> <p><u>Activities Performed:</u></p> <ul style="list-style-type: none"> Desk research on past and current methodologies of evaluability assessments Drafting the journal article and presented the new methodology developed by Tana’s consultant during the assignment with Sida.

December 2020 – Ongoing	Global (Home-based)	Danish Ministry of Foreign Affairs	Researcher	<p>Forward-looking assessment of results of the Strong Cities Network's global efforts to prevent violent extremism in fragile states</p> <p>Strong Cities Network (SCN) has its origins in the White House CVE meeting under President Obama and was launched in 2015 at the UN General Assembly as a city-led response against hate, polarisation and extremism. It seeks to support the development of local prevention networks at municipal level, connect local officials to their counterparts in other cities as well as to national level authorities and prevention strategies, and to facilitate knowledge exchange and capacity development contributing ultimately to increased community resilience to hate, polarisation and extremism.</p> <p>The overall purpose of this assessment is to provide findings, conclusions and recommendations to inform the Danish MFA's decisions on a possible future financial contribution to the SCN focused on supporting the network's engagement with its members, particularly in fragile states.</p> <p><u>Activities Performed:</u></p> <ul style="list-style-type: none"> • Mapping of outputs/outcomes of SCN activities and results • Quantitative analysis (excel) of large data set – provided visual presentation for inception report.
November 2020 – February 2021	MENA Region and Sweden (Home-based)	Kvinna till Kvinna	Course Coordinator	<p>Support in the development of a Theory of Change (ToC) for strengthening strategy and programming of Kvinna till Kvinna in the Middle East and North Africa (MENA) region</p> <p>To support the MENA Programme Department of Kvinna till Kvinna with the development of a ToC that creates a stronger base for the regional programming and serves to update the regional MENA strategy through a series of six online workshops. The team discussed thematic areas such as gender-based violence, movement building, women's economic empowerment, women, peace and security and working with women partner organisations. The workshops involve 26 regional and Stockholm-based staff.</p> <p><u>Activities Performed:</u></p> <ul style="list-style-type: none"> • Provided logistical and organizational support. • Creation of visuals (Theory of Change) throughout the process on Mural and PowerPoint. • Designed and implement evaluation survey. • Quantitative data analysis (excel) from evaluation survey and visuals • Write Process Final report and implementation of quantitative data results for further recommendations. • Creation of Theory of Change tools for KtK MENA Region.

November 2020 – January 2021	Ukraine (Home-based)	Danish Ministry of Foreign Affairs	Researcher	<p>Review of the Ukraine Peace and Stabilisation programme (UPSP)</p> <p>The programme channels Danish support to resilience and human rights in Eastern Ukraine (through UNDP) and to defence reform, via the Danish military. The MTR had a particular focus on the latter engagement (defence), although also considered overall coherency issues. The MTR was undertaken in conjunction with the Danish MoD and Defence Command.</p> <p><u>Activities Performed:</u></p> <ul style="list-style-type: none"> • Desk research on the current conflict in Eastern Ukraine. Focus on IDPs, humanitarian situation, democracy and human rights, peacebuilding efforts. Inputs of this research for a report and presentation to the Danish Ministry of Foreign Affairs.
November 2020 - ongoing	Copenhagen, Denmark	EBA	Researcher	<p>Evaluation of Folke Bernadotte Academy</p> <p>Evaluation of FBA to assess (a) overall achievement of results according to its objectives for increased human security and resilience against armed conflict and (b) coordination with other Swedish and international actors and synergies achieved.</p> <p><u>Activities Performed:</u></p> <ul style="list-style-type: none"> • Analysis of large data sets (Excel). Provided visuals to be implemented in the report.
November 2020	Afghanistan (Home-based)	Sida	Researcher	<p>Evaluation of the EU Afghanistan Peace Support Mechanism</p> <p>Tana has been contracted to conduct an evaluation for Sida in Afghanistan. The overall purpose of this assignment is to evaluate the support to the EU to the Afghanistan Peace Support Mechanism, both to ensure accountability and extract lessons learned. The evaluation will analyze the performance of the mechanism and provide recommendations for the future of the intervention</p> <p><u>Activities Performed:</u></p> <ul style="list-style-type: none"> • Conception, codification, and analysis (excel) of multi-lingual online survey (English, Pashto, Arabic). • Analysis of quantitative data in Excel (300 answers), visual presentation of the data. • Input of visual presentation to the final report. • Assistance and inputs to the final report.
October – November 2020	Home-based	Sida	Researcher	<p>Evaluation of the International Legal Assistance Consortium (ILAC), Global Core Support 2018-2021</p> <p>ILAC is a non-profit organisation, formalised as an NGO under Swedish law, with its headquarters in Sweden, where a small Secretariat coordinates the Consortium. ILAC aims is to strengthen the rule of law, empower legal professionals and ensure equal access to justice for all where people's justice needs are greatest – in conflict, crisis, or transition. ILAC is a mechanism to coordinate the work of international and regional actors in the re-establishment of the rule of law in war-torn countries. It also aims to contribute to international policy dialogue in justice sector reform design and implementation in transitional settings. The objective of this evaluation is to evaluate ILAC's work during the ongoing agreement period, 2018 to date, with a focus on relevance, coherence, and effectiveness.</p>

				<p><u>Activities Performed:</u></p> <ul style="list-style-type: none"> • Conception, codification, and analysis (excel) of multi-lingual online survey (English, Arabic, French, and Spanish). • Quantitative analysis of the data: visuals, interactive graphs, case studies per country.
October 2020	Uganda (Home-based)	Danish Ministry of Foreign Affairs	Researcher	<p>Mid-Term Review of the Democratic Governance Facility Phase II</p> <p>DGF is a five-year governance programme aimed at providing harmonised, coherent and well-coordinated support to state and non-state entities to strengthen democratisation, protect human rights, improve access to justice and enhance accountability in Uganda. The review assessed the effects of changes made from DGF I, including in relation to partners (IPs). The review will also make a value for money (VFM) assessment of DGF II. The review aims to demonstrate the benefits of DGF interventions to beneficiaries, their overall sustainability, and the value of DGF interventions compared to credible alternatives.</p> <p><u>Activities Performed:</u></p> <ul style="list-style-type: none"> • Conception and analysis of two online survey. Analysis of quantitative data in Excel (100 answers), visual presentation of the data. • Wrote summaries of quantitative data for the final report. • Coded and analyzed qualitative answers. • Conducted desk-research and wrote context analysis for the final report to the Danish Embassy.
October 2020	Copenhagen, Denmark	Danida Fellowship Centre	Course Coordinator	<p>Strategic Leadership and Organizational Change Management</p> <p>The objective of the course is to improve the professional skills of the fellows based on an enhanced understanding of strategic leadership and organizational change management.</p> <p><u>Activities Performed:</u></p> <ul style="list-style-type: none"> • Provided logistical and organizational support • Designed and implement evaluation survey • Quantitative data analysis (excel) from evaluation survey and visuals • Write Course Completion Report and implementation of quantitative data results for further recommendations.
September 2020	Copenhagen, Denmark	Danida Fellowship Centre	Course Coordinator	<p>Financial Management and Good Governance in the Public Sector</p> <p>The learning objective of the course was to enable the participants to take charge of all the steps in the public financial management cycle, including planning and budgeting, budget execution, reporting and auditing. The course also entailed key good governance aspects such as anti-corruption and public procurement.</p> <p><u>Activities Performed:</u></p> <ul style="list-style-type: none"> • Provided logistical and organizational support • Designed and implement evaluation survey • Quantitative data analysis (excel) from evaluation survey and visuals • Write Course Completion Report and implementation of quantitative data results for further recommendations.

<p>August 2020 – February 2021</p>	<p>Global (Home-based)</p>	<p>Sida</p>	<p>Researcher</p>	<p>Evaluability Study of Sida’s Approach to Democratization in Different Context</p> <p>The evaluability study is intended as a preparation for a proposed full-scale evaluation of Sida’s approach to supporting democratization in its partner countries, through interventions and partnership on national, regional and global levels. The purpose of the evaluability study is to assess the evaluability of Sida’s approach to democracy support and to development cooperation in other thematic areas and sectors supporting democratization. The evaluability study should also provide recommendations on methodology and methods as well as suggest relevant evaluation criteria and questions given the intended use of the proposed full-scale evaluation. The focus shall be on the underlying logic and theory used by Sida, the applied theories of change (ToC).</p> <p><u>Activities Performed:</u></p> <ul style="list-style-type: none"> • Assisted in: <ul style="list-style-type: none"> ○ Conducting an evaluability assessment of Sida’s democracy support with focus on 4 countries, providing recommendations for the upcoming evaluation and conducting proof of concept of proposed evaluation methodology. ○ Two mappings of 1) state of the art thinking on change logic and theory for democracy promotion and 2) state of the art for assessment of the state and change of democracy in developing countries amongst selected donors and researchers. • Desk Research and Mapping of Sida’s Theory of Change, Approach to Democratization (e.g., gender aspect) in different countries. • Assisted during interviews with key staff at the UN, UNDP, EU, Sida. • Assisted in online workshops with key Sida stakeholder • Assistance and inputs to the inception and final report. <p>Wrote an academic journal based on the final Feasibility Study. Currently under review at SAGE Evaluation Journal.</p>
<p>August 2020 – September 2020</p>	<p>Kosovo (Home-based)</p>	<p>Sida</p>	<p>Researcher</p>	<p>Final Evaluation of the Framework Contract for Capacity Development in the Field of Policy Development and Coordination</p> <p>The evaluation is intended to emphasise the lessons learned and challenges faced during Sida’s engagement in Kosovo in the period 2016 to 2020 in relation to the specific agreement between Sida and the Office of the Prime Minister (OPM) for the “Support for improving policy development in Kosovo”.</p> <p><u>Activities performed:</u></p> <ul style="list-style-type: none"> • Conception, codification, and analysis (excel) of multi-lingual online survey (English, Albanian and Serbian). • Visual presentation of the quantitative data for the final report. • Provided logistical and organizational support during online workshops with OPM/GCS and TA Team. • Assistance in write-up of Inception and Final Report.

August 2020 – currently	Copenhagen, Denmark	Tana Copenhagen	Intern and Researcher	<p>Intern and Researcher at Tana Copenhagen</p> <ul style="list-style-type: none"> • Desk based-research (qualitative and quantitative data) and assistance in report writing on more than 10 assignments in MENA region, Sub-Saharan Africa and Kosovo for Sida, Danida, Kvinna till Kvinna, UN Agencies in the field of human rights, policy development, democracy, green growth, governance and peace. • Data collection (survey, interviews), analysis (excel) and sharing. To date: worked on five online multi-lingual survey from design, analysis to visuals. • Assist in planning and during classes and workshops (e.g. Kvinna till Kvinna MENA region). Writing course evaluation reports for DFC and visual presentations (Mural). Assisting in planning and during interviews. • Publication (under review) of an evaluation methodology article in SAGE Evaluation. • Assist in preparing EOIs (e.g.: english-french translation for assignments in Mali and CAR, CVs, proof-reading), Tenders and Capability Statements
February-March 2020	Chitwan District, Nepal	University of Copenhagen, Department of Social Science	Student Research	<p>Field Research Methods</p> <p>In a team of five Master student, conducted three weeks of field research in Sauraha (Chitwan District, Southern Nepal) on the topic of tourism as a livelihood’s diversification strategy among Tharu households in Bachhauli. The course objective was to construct a research project while applying quantitative and qualitative research methods and to gain fieldwork experience in a developing country. The final product was a report outlining the results of our three weeks of field work, that was shared with the local community, including relevant information for the local government on how tourism as a development tools impact local population.</p> <p><u>Activities performed:</u></p> <ul style="list-style-type: none"> • Desk research prior to going to the field of research. • Finalized research design and methodology in collaboration with local researchers and interpreters: developed a survey and semi-structure interview guide, contacted local population to participate in the study. • Conducted an exploratory mixed-methods approach: collected and coded quantitative (excel) and qualitative interviews. • Wrote a final report and presented findings to the local community.

September - December 2020	Copenhagen, Denmark	University of Copenhagen, Department of Social Science	Student Research	<p>Advanced Research Methods</p> <p>In a team of four Master student, over a period of two months in Copenhagen (Denmark) on the topic of Copenhageners attitudes towards non-western migrants. The course objective was to construct a research project while applying quantitative and qualitative research methods and to gain fieldwork experience. The final product was a report outlining the results of our research. The final product has potential for a master thesis.</p> <p><u>Activities performed:</u></p> <ul style="list-style-type: none"> • Desk research prior to going to the field of research • Analysis of data prior to build a survey. • Finalized research design and methodology: developed a survey and semi-structure interview guide and focus group. • Conducted a mixed-methods approach: collected and coded quantitative and qualitative interviews. • Quantitative data analysis in STATA. • Wrote a final report and presented the findings.
May-August 2019	Montréal, Canada	Le Pont (PRAIDA): Welcoming center for asylum-seekers	Project Manager Assistant	<p>Assistant in Welcoming and Integrating Asylum-Seekers in Canada</p> <p>Le Pont is a center that welcomes asylum-seekers in vulnerable situations (i.e.: precarious housing situation after staying in a government center). The center aims to inform and helps its residents on migration procedures and housing, and any other task related to a successful integration in Canada.</p> <p><u>Activities performed:</u></p> <ul style="list-style-type: none"> • Informed and referred residents regarding migration procedures according to their specific situation (e.g., from application to employment benefit to writing letters and filling forms to contest expulsion of the country). • In charge of administrative procedures. • Desk research and interviews with vulnerable population to write a statement to the Family Ministry of Québec, to support affordable daycares for all. Statement available in French. • Assisted the project manager in the supervision and organization of activities, with a special focus on children with no access to the Canadian education system or daycare.
January-April 2019	Kenya, Uganda & Tanzania	African Field Study Semester (Program managed by McGill University, Canada)	Student Affairs and Welfare Coordinator	<p>Coordinating the AFSS in East Africa</p> <p>McGill's African Field Study Semester (AFSS) intends to introduce students to East Africa, with a view to increasing their understanding of the goals, challenges and opportunities of people living in the visited areas. AFSS is a field study over three months in East Africa, in rural and urban places, where students change location every 4 to 5 days in average.</p> <p><u>Activities Performed:</u></p> <ul style="list-style-type: none"> • Coordinating on a day-to-day the field study: meeting daily with the director and other key coordinators to determine the plan of the next day (i.e.: schedule, classes, locations, activities, concerns of students, security, presentations from key local people). • Acted as a liaison between the students and faculty members.

				<ul style="list-style-type: none"> Responsible of student affairs (in charge of grade submission, registration and program evaluation). Acted as a teacher assistant for three different classes. Responsible of the AFSS website and updating blogpost for every new site the programme travelled to. Consult the program's physician to ensure nutritional needs are met and advise students on safe practices and expectations. Ensure the general well-being of students, as the program is intense by its workload and learning experience (academic and personal level).
May - August 2018	Ol'kiramatian Group Ranch, Kenya	South Rift Association of Land Owner (SORALO)	Research Assistant	<p>Research Assistant to SORALO</p> <p>SORALO is a community-based initiative whose primary role is to bring landowner together to provide a legitimate body to represent their needs across the South Rift in Kenya's southern rangelands. SORALI is constantly doing research on the impact of human-wildlife cohabitation.</p> <p><u>Activities Performed:</u></p> <ul style="list-style-type: none"> Creation of a Maasai Clan Book as part of the Cultural and Leadership Program, as well as a pamphlet to promote the research center. Data collection to study the sustainability of human-wildlife cohabitation in a healthy landscape. Creation of an herbarium, with the translation from <i>Maa</i> to English. Research of I-CAN (Institutional Canopy of Conservation), a partnership between SORALO, I-CAN, McGill University and the African Conservation Center. Research conducted in the Loita Hills (southern Kenya). The team conducted semi-structured interviews to create a scoping report on governance, livelihoods and culture. Report draft is available.
January - April 2017	Kenya, Uganda & Tanzania	African Field Study Semester, McGill University	Student Research	<p>Research Project in East Africa</p> <p>In a team of five undergraduate students, conducted three months of field research in East Africa (Kenya, Uganda & Tanzania) on the topic of the impact of mobile money in rural communities in East Africa. The course objective was to construct a research project while applying quantitative and qualitative research methods and to gain fieldwork experience in East Africa. The final product was a report outlining the results of our three months of field work.</p> <p><u>Activities performed:</u></p> <ul style="list-style-type: none"> Desk research, analysis of data in the field. Finalized research design and methodology in collaboration with local researchers and interpreters: developed a survey and semi-structure interview guide, contacted local population to participate in the study. Conducted an exploratory mixed-methods approach: collected and coded quantitative and qualitative interviews. Final product was a report and presentation.

HONORS AND AWARDS

- 08/2018** **Wendy Patton Keys Arts Internship Award (Faculty of Arts Internship Office)**
- Given to students participating in internships related to international development, human rights, relief and/community-based initiatives.
- 02/2018** **1st Place: International Development Policy Case Competition**
- Presented final proposal to a panel of professionals working in development (i.e.: Global Affairs Canada) and food security.
 - Proposed the winning set of policies to address the causes and effects of deeply entrenched food insecurity in Nigeria, Africa's most populated country.
 - Policy Recommendation published in the *Chrysalis* / Spring 2018 / pp.3-23.
- 01/2017** **Laboratories Without Borders Award (McGill University)**
- 01/2017** **Mobility Award (McGill University)**

VOLUNTEER EXPERIENCES

- 2021** **Content Creation, Sex & Samfund, Copenhagen, Denmark**
- Youth network fighting for Sexual and Reproductive Rights and AGAINST gender-based violence in a global context
 - Organisation of workshops, seminars, and other events for planning solidarity activities
 - Content Creation Volunteer: creation of social media post on GBV.
- 2017 - 2018** **Communication and Internal Affairs, DARAJA, Montréal, Canada**
- DARAJA is a student organization dedicated to support projects and local NGOs in East Africa.
 - Fundraising through events: concert, selling jewelries, cards and clothes.
 - We supported Little Stars Academy met at Mbita in Kenya, and a Bee Hives project in Kibale National Park, Uganda.
- 2018** **Student Volunteer, LePont: Welcoming Center for Asylum Seekers, Montréal, Canada.**
- 'Le Pont's is a program dedicated to welcome and integrate asylum seekers in Quebec, Canada. Supported by the Diocese of Montreal.
 - Helping with daily activities in the house, finding apartments, food banks and jobs. Organizing activities for children.
 - Organized and coordinated a 'sugar-shack' day outside the house, with all the residents. Surplus of funds were used to buy staple food for the welcoming center.
- 2017** **Volunteer, Canadian Society of Cancer, Montréal, Canada.**